

CHICAGO COOK WORKFORCE PARTNERSHIP

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Individual Employment Plan (IEP) & Individual Service Strategy (ISS) Procedure

PURPOSE

An Individual Employment Plan (IEP) for Adult and Dislocated Workers or Individual Service Strategy (ISS) for Youth is required to be developed upon enrollment and provision of individualized services. This document establishes the guidelines and requirements under the Workforce Innovation Opportunities Act (WIOA) Title I program. All service contractors through the Chicago Cook Workforce Partnership must jointly develop an IEP or ISS for each participant by Career Coach and the participant.

REFERENCE

WIOA sec. 134(c)(2)(A)(xii)(II); WIOA § 680.170

BACKGROUND

The Workforce Innovation and Opportunity Act (WIOA) requires that all Adult, Dislocated Workers, and Youth participants are provided assessments and an Individual Employment Plan (IEP) or an Individual Service Strategy (ISS), depending on the program for participant. The IEP/ISS is an individualized career service that is jointly developed by the Career Coach and the participant. It is both a form and an on-going service strategy plan developed with a culmination of comprehensive assessments to identify the employment and/or educational goal(s). The plan must identify employment goals for Adult, Dislocated, and Youth or education for Youth, achievement objectives, and the appropriate combination of services needed to achieve the overall goal(s).

The development of the IEP/ISS <u>must be completed after</u> the Objective Assessment Summary (OAS) and the Career Exploration. The IEP/ISS shall be recorded in Career Connect, printed, signed and dated by a Career Coach and the participant. The original copy with signature will be filed in participant 's physical file and a copy will be provided to participant.

The IEP/ISS is a living document, and it is to be reviewed on a regular basis and updated whenever a change is made to the participant 's plan; any changes must be mutually agreed by the participant and Career Coach. All updates will be recorded in Career Connect. A new form with signature is *only* required when the goal itself has changed.

CREATING INDIVIDUAL EMPLOYMENT PLAN (IEP)/INDIVIDUAL SERVICE STRATEGY (ISS)

1 STEPS TO DEVELOPING AN IEP/ISS

Before developing an IEP/ISS, the following steps *must* be completed.

- 1. A WIOA Application indicating eligibility for one of the following grants: Youth, Adult, or Dislocated Worker must be completed.
- 2. The Objective Assessment Summary (OAS) must be completed in Career Connect. LINK: https://workforceboard.zendesk.com/hc/en-us/articles/360045946171-
- 3. Career Exploration must be conducted by the participant to identify possible career paths, employment and/or educational goals. LINK: <u>https://workforceboard.zendesk.com/hc/en-us/articles/360057850792-</u>

- 4. **NEW!** A WIOA Participation (first service) must be entered. Please note these services do not need to be provided in one day or one appointment. These actions should take place in a reasonable amount of time decided upon the Career Coach and the participant. The order of services is listed below.
 - a. Adult and Dislocated Worker <u>suggested</u> order of services are:
 - 207 Comprehensive and Specialized Assessments
 - 224 Career Exploration
 - 205 Develop Individual Employment Plan (IEP)
 - b. Youth *required* order of services are the Non-Enrolling Activities:
 - 468 Comprehensive and Specialized Assessments
 - 469 Develop Individual Service Strategy (ISS)
 - 470 Career Planning

2 S.M.A.R.T.E.R. STRATEGY

All IEP/ISS shall have at least <u>one</u> open goal with at least <u>one</u> open objective for all participants with an active participation. IEP/ISS should be written with S.M.A.R.T.E.R objectives:

	1
S pecific	Identify specific short/intermediate/long term goals. Specific objectives are the action steps outlining exactly what the participant should do in order to achieve their goal(s).
Measurable	Define how progress will be tracked. Measurable goals have benchmarks allowing participant to see the progress towards successfully achieving goals. Goals are measurable by the completion of objectives.
Attainable	Goals and objectives are attainable if the participant can be realistically expected to complete the goal within the timeframe agreed upon.
Relevant	Goals and objectives must be relevant to what the participant is trying to achieve. A relevant objective will be an action step toward completing the goal. The use of the comprehensive and specialized assessments will guide with creating relevant goals and objectives.
Time-Driven	There should be a target date of progress and completion. A goal without a commitment to a schedule or target dates tends to be forgotten or neglected. This will keep the participant on track and both parties accountable. Goals are defined as short, intermediate, or long term.
Evaluate	Goals, objectives, activities/services, case notes should be reviewed to assess the success or failure in achieving a participant 's IEP/ISS completion.
R eflection and Adjustment	Reflection is a great way for a participant to increase confidence and be more proactive and excited to complete their plan. If any goal changes occur, adjust the plan, mutually agreed upon with participant.

3 IEP/ISS CONTENT:

The IEP/ISS plan shall contain the following components:

- Goal(s)
- Objectives
- Dates
- Signatures

4 GOALS

The WIOA program is designed to help participants who are registered in the Adult, Dislocated, and Youth program reach their employment and/or educational goal. The goal is set based on the program and required in order to complete the plan successfully, see *Table 1. Program Goals.*

Program	Goal
Adult	Employment
Dislocated Worker	Employment
Youth	Employment and/or Educational

Table 1. Program Goals

a. Employment Goal

The employment goal is determined as a result of comprehensive assessment consisting of an interview, evaluation, and/or specialized testing. The goal is based on the participant's career desires. It is a Career Coach's role to guide the participant based on assessment results, labor market information, career pathways, work experience, trainings, special skills, interest and other viable information to guide the participant to making the correct career choices.

<u>Please note</u>: Any Occupational Training (ITA) or remedial training necessary to meet employment goals should be included as objectives under the employment goal.

b. Educational Goal (Youth Only)

An educational goal should be linked to an employment goal. The goal is to have the youth continue or return to school and achieve **post-secondary education** or **advanced occupational training (non-ITA).** The ISS should identify services to maintain regular school attendance, counseling, tutoring, and/or career options, as well as dropout prevention and recovery strategies that will lead the youth to completion of their educational goal.

4.1 GOAL TERM

Each goal should be limited to a defined time period identified collaboratively to achieve the participant 's goal(s). Goals are defined as short, intermediate, or long term:

Term	Time Frame to Achieve Goal
Short	0-6 months
Intermediate	7-12 months
Long	Over 12 months

Table 2. Goal Terms

4.2 GOAL DESCRIPTION

A *Goal Description* should be short and focused on the industry, career, or education of established goal attempted to achieve. **Examples**:

- 1. Obtain Full-time, sustainable employment in Manufacturing or Welding; Retail or Cashier
- 2. Enter post-secondary education at a 2 year-college or 4 year- college in Nursing or Associates

5 OBJECTIVES

The objectives of the plan break down the larger goal (employment and/or educational) into shorter steps to reach the established goal(s). Effective objectives will include established (start) dates and projected end/review dates of achievement, in which they should be reviewed and updated when needed. (See list of Pre-defined objectives, pg.14)

Objectives should be closed upon completion with a successful or unsuccessful outcome. Objectives can be added throughout participant 's active status in program if any new goals or added services are needed that were not discussed (IEP/ISS process)

Objectives must be justified in the Comments section of the IEP/ISS. The explanation should state *why* the objective is necessary:

Established	Review Date	Program	Staff	Status
10/18/2019	12/02/2019	WIOA	Chevali, Kristen	Open
er requires bus far	re assistance, c	urrently not wo	orking and will	need to get
10/18/2019	10/25/2019	WIOA	Chevali, Kristen	Open
	10/18/2019 er requires bus fai	10/18/2019 12/02/2019 er requires bus fare assistance, c	10/18/2019 12/02/2019 WIOA er requires bus fare assistance, currently not wo	10/18/2019 12/02/2019 WIOA Chevali, Kristen er requires bus fare assistance, currently not working and will 10/18/2019 10/25/2019 WIOA Chevali, Chevali, Kristen

Comments: Justification: Customer's resume needs updating and customer needs tips and pract interviewing and on-line job search for current market.

6 REVIEW AND UPDATE

In an effort to recognize that the participant is on track with their current plan or if any changes are needed, the IEP/ISS should be reviewed on a regular basis. The IEP/ISS must be updated when necessary to reflect any goal changes from the initial plan. The update should be done jointly with the participant. Projected end dates of a goal or review dates for objectives should be frequently monitored by Career Coach to ensure that timeframes are being met. If dates need to be changed to reflect lesser time or extended time, make appropriate changes in Career Connect. Updated IEP/ISS form with signature is not necessary when updating or closing objectives. **The only time a new signature is required is if the Goal has changed**.

The following steps are necessary when there is a review or update in plan:

- 1. If there are no changes/updates to the IEP/ISS, enter a Case Note with subject "**IEP/ISS Review**". Clearly state that the account/file has been reviewed, the participant is on track with plan, and no changes or updates are being made.
- 2. If changes/updates have been jointly agreed upon with participant, make modification of plan in Career Connect, IEP/ISS section. Add new Goal(s) or Objective(s) as appropriate.
- 3. Enter a Case Note with subject "IEP/ISS Review/Update." The Case Note should indicate what specific changes were made to the plan.
- 4. If the Goal was changed, print the updated IEP/ISS form, **both Career Coach and participant sign document.** Provide a copy to participant and file original copy in participant 's physical file.

IEP/ISS CAREER CONNECT PROCESS

The Individual Employment Plan (IEP)/Individual Service Strategy (ISS) record is used to list a participant 's goals, objectives, and services provided in relation to the WIOA program. This guide will provide step-by-step instructions on how to complete an IEP/ISS for the participant who is registered as an Adult, Dislocated Worker, or Youth participant.

1 Plan

1. Under Participant 's Portfolio,

+ Staff Profiles Career Connect Please select from the My Portfolio options listed below. [Assist an individual | Staff Services] - Staff Profiles - My Individual Profiles My Individual Plans + m Personal Profile + 🗂 Employment Plan Profile - Ceneral Profile Search History Profile + Training Plan Profile Summary + 🛅 Self Assessment Profile + Denefits Plan Profile Case Notes Activities + Communications Profile + Einancial Plan Profile Documents (Staff) Case Management Profile Case Summary Programs Plan Plan Assessments + C Report Profile

Click on to open link options. Selectplan

2. Under Plan tab, Click on Create Individual Employment Plan/Service Strategy



 In the Plan Tab, staff can enter or select information as follows: Note: A participant may have only one plan open at any given time. The Create IEP/ISS button does not display again once an IEP is created for the individual.

Plan Goals	Objectives	Services
ndicates required fields.	For help	p click the question mark ico
Identifying Information		
Plan ID Number	0	
State ID	8725	
User Name	GSIPJ03513120	
User ID	11601	
Name	Golden. Gwen	
Created By	GSIEFLINK	
Create On		
Last Edited By		
Edited On		
Currently Participating In Currently participating in the following progr Wagner Peyser:	rams: Application Date: 02/13/ Participation Date: 02/13	/2016
Currently participating in the following progr	Application Date: 02/13/ Participation Date: 02/13 Application Date: 11/01/	/2016 3/2016 /2015
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity	Application Date: 02/13/ Participation Date: 02/13	/2016 3/2016 /2015
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act:	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01/ Participation Date: 11/01	3/2016 /2015
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act: Plan Information	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01/ Participation Date: 11/01	/2016 3/2016 /2015 1/2015
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act: Plan Information Plan Start Date	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01/ Participation Date: 11/01	/2016 3/2016 /2015 1/2015 y) I Ioday
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act: Plan Information Plan Start Date LWIA/Region	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01, Participation Date: 11/01	/2016 3/2016 (2015 1/2015 y) I Inday
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act: Plan Information Plan Start Date LWIA/Region Plan started in office location	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01, Participation Date: 11/01	/2016 3/2016 /2015 1/2015
Currently participating in the following progr Wagner Peyser: Workforce Innovation and Opportunity Act: Plan Information Plan Start Date LWIA/Region Plan started in office location Plan closed on When printing plan do you want to print	Application Date: 02/13, Participation Date: 02/13 Application Date: 11/01/ Participation Date: 11/01 (mm/dd/yyy)	/2016 3/2016 /2015 1/2015

Table 4. Plan Tab

- Enter information in the required field marked with a red asterisk (*).
- Enter the Plan Start Date
- Select the LWIA/Region from the drop-down menu. Select Chicago Cook Workforce Partnership
- Select the **Plan Started in Office Location** from the drop-down menu. Select your agency name.
- Leave **Plan closed on** blank. A date is entered when the IEP/ISS plan is being closed.
- Click the **Next** button to save and continue with this IEP/ISS record.

2 Goal

4. Click on Add New Goal

<u>Plan</u>	Goals	Objectives		Services
			For help	click the question mar
General Informati	on			
Jser Name	GSIPJO	3513120		
Jser ID	11601			
lame	Golder	n, Gwen		
# Goal Goal Type		Est. date for Completion	Program	Staff Status Action
		No History Records		
d New Goal				
Wizard 💛				

5. Enter the individual's desired goal for the Individual Employment Plan or Individual Service Strategy. Goals must be added before objectives. The New Goal screen is like the following example (see Table 5, pg.8)

General Information			
User Name	GSIPJ03513120	Estimated Completion Date	(mm/dd/yyyy) I Today
User ID	11601	Actual Completion Date	(mm/dd/yyyy) IN Today
Name	Golden, Gwen	Completion Status	
Plan Start Date	2/19/2017	Reason Closed	None Selected
		Goal Details(Comments)	
Goal Information		Some HTML tags such as embedded	d videos are not allowed in this text box and will not be saved.
LWIA/Region			i= := Ξ Ω ⊞
* Office		Format + Font + Size	e •] <u>A</u> • ₩ ← → @
Program Affiliation Workforce Innovation and Opportune	ity Act (WIOA) Program		
* Type of Goal			4
*Term of Goal		[Spell Check]	Clear Text Remove All Formatting]
* Description of Goal		Created By	GSIEFLINK
• Date Established	(mm/dd/yyyy) 📧 <u>To</u>	Last Edited By	
	-01/2017 (mm/dd/yyyy) 📧 To		Save Cancel

From the <u>Goal</u> screen, enter or select information as follows. Complete required fields marked with a red asterisk *. Select options from the drop-down lists or checkboxes:

Table 5. Goal Tab

- Select a Region and Office. LWIA/Region select: Chicago Cook Workforce Partnership
- Select a Program Affiliation. Select: Title I-WIOA
- Select a Type of Goal: Employment or Educational
- Enter the Term of Goal: **Short, Intermediate, or Long** (See pg. 3, Table 2. Goal Terms)
- Enter a Description of the Goal. (See pg. 2, Goal Descriptions)
- Enter the Date Established using the MM/DD/YYYY format.
- Enter the Estimated Completion Date using the MM/DD/YYYY format. This date must be equal to or greater than the Date Established field entry. For example, if the date established is 2/11/2005, the estimated completion date must be 2/11/2005 or a later date such as 03/30/2005.
- Make sure the Completion Status is Open (because you are creating the goal). Note: When closing the goal you will select Closed and indicate the Reason Closed (Successful or Unsuccessful).
- Click the **Save** button
- 6. After you save the goal, the Goals screen will refresh with the added goal with a link to Edit or Delete (as shown below). Proceed to the Objectives tab by clicking Next or by clicking the Objectives tab. Here you can add objectives that go with the goal.

	GO	als		<u>Objectives</u>		2	ervices
eneral Inform	ation				Ø) For help click	the question mar
lser Name	G	SIPJ03513120					
ser ID	11501						
lame	G	olden, Gwen					
P Goals							
P Goals							
*	Goal	Date Established	Est. date for Completion	Program	Staff	Status	Action
	Gool Employment - Job in Culinary Industry			Program WIOA	Staff Flink, Ellis	Status Open	Action Edit Delete
*	Employment - Job in Culinary	Established	Completion				
# 135	Employment - Job in Culinary	Established	Completion				

3 Objective

7. Under the objectives tab, you can select <u>Add new objective</u> or <u>Select pre-defined objectives</u>

Goal Description	Objective	Date Established	Review Date	Program(s)	Staff	Statu
		No Objective F	Records			
Add new objective	e					
Select pre-defined	d objectives					
t Wizard						

To create a new objective, click the Add new objective link to enter a related objective for the individual. The predefined objectives for your system are valued in a look up table.
 Recommendation: Search pre-defined objectives before creating a new objective. Most of the objectives have

been added to table.

Go:	-		<u> </u>	
LWI	A/Region		×	
Off	ice Location		×	
Pro	gram Affiliation	Workforce Innovatio	on and Opportunity Act	(WIOA) Program 🗸
	Pre-defin	ed Objectives	Date Established	Review Date
	Resume Writing		02/20/2017 (mm/dd/yyyy) <u>Today</u>	03/06/2017 (mm/dd/yyyy) Today
	Counseling		02/20/2017 (mm/dd/yyyy) III Today	02/20/2017 (mm/dd/yyyy) III Today
	Mentoring		(mm/dd/yyyy) 💽 Today	(mm/dd/yyyy) III Today
	Skill Assessment		(mm/dd/yyyy) Fo Today	(mm/dd/yyyy) III Today
Cre	ated By	GSIEFLINK		

Table 6. Objectives Tab

- Click the check box for each objective you want to add to this individual's program goal. You can select more than one check box, if applicable.
- Type the Date Established using the MM/DD/YYYY format.
- Type the Review Date using the MM/DD/YYYY format. This date must be equal to or greater than the Date Established field entry, as described earlier for goals. A date will pre-populate but can be changed.
- Click Save when you are finished. Click Cancel to exit without saving
- Click Next, in the Objective Information once completed with entering all objectives
- Note: Each objective must be justified in the comment section of the IEP/ISS as noted above

Example of how the objectives will appear in Career Connect after entering all the objectives for the plan

Goal Description	Objective	Date Established	Review Date	Program (s)	Staff	Status	action
Job in Culinary Industry	Apply to over 20 matching job posts	02/20/2017	03/06/2017	WIOA	Flink, Ellis	Open	Edit Delete
Job in Culinary Industry	Resume Writing	02/20/2017	03/06/2017	WIOA	Flink, Ellis	Open	<u>Edit Delete</u>
Job in Culinary Industry	Counseling	02/20/2017	02/20/2017	WIOA	Flink, Ellis	Open	Edit Delete
Add new ol Select pre-c /izard		ectives	< × Back		lext >>		

Once all the Objectives have been created, they must be justified in the Comments section. This should state "why" the participant needs this objective open.

<u>Please Note:</u> The Comments box will not appear until you have saved each objective. Once all the objectives have been added please click on the edit button and add the "why" to the comments section. This must be done for each objective.

Objective	Date Established	Review Date	Program	Staff	Status
Support Service-Transportation Assistance Comments: Justification: Custome back and forth to training.	10/18/2019 er requires bus fa	12/02/2019 re assistance, c	WIOA urrently not wo	Chevali, Kristen orking and will	Open need to get
Attend Job Readiness Workshop	10/18/2019	10/25/2019	WIOA	Chevali,	Open
				Kristen	

Comments: Justification: Customer's resume needs updating and customer needs tips and practice on interviewing and on-line job search for current market.

4 IEP Open/Print

9. In the **Services Tab**, click **Finish**, the screen will return to the Plan tab and display the Open status of the IEP Plan as shown in example below.

ŧ	LWIA/Region	Office Location	Status	# of Goals		Date	Action
511759	Worknet Pinellas, Inc.	CareerSource Pinellas - 4444- Tarpon Spring center	OPEN	1	Flink, Ellis	02/19/2017	Edit Im Delet Display/ Edit

 Select Display/Print, from the Action column in the Individual Employment Plan. Print the form. Review form with participant. Must be signed by Career Coach and participant. Provide a copy to participant and file the original in participant 's physical file.

A. Pre-Defined Objectives

Examples of how services can be tied to objectives, use the most appropriate career and training services being provided to the participant.

Objectives	Possible Services Used
Attend Job Readiness Workshop	Workforce Preparation
	 Short Term Pre-Vocation Skills Training
	 Job Readiness combined with other training
	Job Search Skills Training
	 Vocational Exploration
Attend Financial Literacy	 Support Service-Financial Literacy Education
	Workforce Preparation
	Asset Development
Attend Computer Workshop	Workforce Preparation
Attend LinkedIn Workshop	Workforce Preparation
Research LMI & Occupations	Career Guidance/Planning
	 Workforce Info/LMI/Targeted Occupational Profiles
	 Job Readiness combined with other training
	Job Search Skills Training
	Vocational Exploration
Develop / Revise Resume	 Job Readiness combined with other training
Create Cover Letter	 Job Readiness combined with other training
Apply for Jobs on a Weekly Basis	Career Guidance/Planning
	Self-Directed Job Search
Attend Interviews	Career Guidance/Planning
	 Testing/Background check as required by Employer

Use Social Media for Networking & Job Search	Career Guidance/Planning
	Self-Directed Job Search
	Job Search Skills Training
Participate in Job Club	Workforce Preparation
	Job Readiness combined with other training
	Job Search Skills Training
	Job Club
Research Training Providers & Programs	Case Management
Submit ITA Approval Documents	Initial ITA Request
	ITA Exception
Attend Occupational Training	 Support Service-Tools/Uniform/Equipment
	Case Management
	 Occupational Classroom Training (ITA)
	 Career Pathway Training (non-ITA)
	 Apprenticeship (ITA funded)
	Private Sector Training
Give Career Coach Timely Training Documentation	Case Management
Obtain Work Experience	 Support Service-Tools/Uniform/Equipment
	 Internship-Adult/Dislocated
	 Testing/Background check as required by Employer
	Cooperative Training
	Youth Internship
Obtain On-the-Job Training	 Individualized Services & Training Plan (ISTEP) for OJ
	 Testing/Background check as required by Employer
	Private Sector OJT
	Public Sector OJT
Attain Credentials/Certifications	Case Management
Attain Summer Employment	 Support Service-Tools/Uniform/Equipment
	 Testing/Background check as required by Employer
Attain Paid Work Experience	 Support Service-Tools/Uniform/Equipment
	Internship-Adult/Dislocated
	Testing/Background check as required by Employer
	Youth Internship
Attain Unpaid Work Experience	Support Service-Tools/Uniform/Equipment
	Internship-Adult/Dislocated
	Unpaid Work Experience
	Youth Internship
	Support Service-Cash Incentive/Stipends
Increase Reading and/or Math Skills	Workforce Preparation
Ŭ	Training in Other Title
	Adult Educational & literacy activities
	 Bridge Training (WIOA Funded, non-ITA)
	 Basic Academic Training
Increase Digital Literacy	Workforce Preparation
	 Adult Educational & literacy activities
Attend English as a Second Language Classes	Training in Other Title
	 Adult Educational & literacy activities
	 English Language Proficiency

Practice Aztec	 Adult Educational & literacy activities
Attain High School Diploma/Equivalency	Case Management-Same Day Service
	Equivalency (GED)
	Drop-Out Recovery
Attend College Tours	 Prep Transition to Post-secondary education training
Complete Financial Aid Paperwork	 Prep Transition to Post-secondary education training
Complete College Application	Prep Transition to Post-secondary education training
Attend Post-Secondary Education	Case Management
Attend Leadership Development	Workforce Preparation
	Leadership Development
Attend Tutoring	Tutoring-Study Skills Training Instruction
Participate in Mentoring	Short Term Pre-Vocation Skills Training
	Asset Development
	Mentoring
Attend Alternative Education Program	Case Management-Same Day Service
	Drop-out Recovery
	 Enrolled in Alternative School Program
Take Work Keys	Workforce Preparation
	 Diagnostic Testing-Same Day Service
Take Prove It	Workforce Preparation-Same Day Service
	 Diagnostic Testing-Same Day Service
Pass Certification / Licensing Exam	Support Service-Other
Support Service - Child/Dependent Care	Support Service -Child/Dependent Care
Support Service-Transportation Assistance	Support Service-Transpiration Assistance
Support Service - Purchase uniforms/attire	Support Service-Tools/Uniform/Equipment
Support Service - Purchase tools	Support Service-Tools/Uniform/Equipment

C. 14 Youth Service Elements

Local programs must make each of the following 14 services available to youth participants. These services may be provided at agency or provided as a referral through a partner organization. (https://wdr.doleta.gov/directives/attach/TEGL/TEGL_21-16.pdf)

1.	Tutoring, study skills training, instruction, and evidence-based dropout prevention.	Lead to the completion of the requirements for a secondary school diploma or its recognized equivalent (including a recognized certificate of attendance or similar document for individuals with disabilities) or for a recognized postsecondary credential.
2.	Alternative secondary school services, or dropout recovery services, as appropriate	Alternative secondary school services, such as basic education skills training, individualized academic instructions, and English as a Second Language training, as those that assist youth who have struggled in traditional secondary education. Dropout recovery services, such as credit recovery, counseling, and educational plan development.
3.	Paid and unpaid work experiences	A planned, structured learning experience that takes place in a workplace for a limited period. Work experience may be paid or unpaid, as appropriate. A work experience may take place in the private for-profit sector, the non-profit sector, or public sector. Work experience provide the youth participant with opportunities for career exploration and skills development. Work experience must include academic and occupational education.

		 WIOA identifies four categories of work experience 1. Summer employment opportunities and other employment opportunities available throughout the school year 2. Pre-apprenticeship programs 3. Internships and Job Shadowing 4. On-the-Job Training (OJT)
4.	Occupational skills training	An organized program study that provides specific vocational skills that lead to proficiency in performing actual tasks and technical functions required by certain occupational fields at entry, intermediate, or advanced levels.
5.	Education offered concurrently with workforce preparation and training for a specific occupation	Program element reflects an integrated education and training model and describes how workforce preparation activities, basic academic skills, and hands-on occupational skills training are to be taught within the same time frame and connected to training in a specific occupation, occupational cluster, or career pathway.
6.	Leadership development opportunities	 Program element as opportunities that encourage responsibility, confidence, employability, self-determination, and other positive social behaviors such as: (a) Exposure to postsecondary educational opportunities; (b) Community and service-learning projects; (c) Peer-centered activities, including mentoring and tutoring; (d) Organizational and team work training, including team leadership training; (e) Training in decision-making, including determining priorities and problem solving; (f) Citizenship training, including life skills training such as parenting and work behavior; (g) Civic engagement activities which promote the quality of life in a community; (h) Other leadership activities that place youth in a leadership role such as service on a youth leadership committee.
7.	Support Services	 Services that enable an individual to participate in WIOA activities. These services included, but not limited to, the following: (a) Linkage to community services; (b) Assistance with transportation; (c) Assistance with child care and dependent care; (d) Assistance with housing; (e) Needs-related payments; (f) Assistance with educational testing; (g) Reasonable accommodations for youth with disabilities; (h) Legal aid services; (i) Referrals to health care; (j) Assistance with uniforms or other appropriate work attire and work-related tools, including such items as eyeglasses and protective eye gear; (k) Assistance with books, fees, school supplies, and other necessary items for students enrolled in postsecondary education; and (l) Payments and fees for employment and training-related applications, test, and certifications.

8.	Adult Mentoring	Must last at least 12 months and may take place both during the program and following exit from the program and be a formal relationship between a youth participant and an adult mentor that includes structured activities where the mentor offers guidance, support, and encouragement to develop the competence and character of the mentee. Group mentoring activities and mentoring through electronic means are allowable as part of the mentoring activities, at a minimum, the youth program must match the youth with and individual mentor with whom the youth interacts on a face-to-face basis.
9.	Follow-up services	 Critical services provided following a youth's exit from the program to help ensure the youth is successful in employment and/or postsecondary education and training. Follow-up services may include regular contact with a youth participant's employer, including assistance in addressing work-related problems that arise. Follow-up may begin immediately following the last expected date of service in the Youth program when no future service are scheduled. The 12-month follow-up requirement is completed upon one year from the date of exit. Follow-up services for youth also may include the following elements: 1. Supportive services; 2. Adult mentoring; 3. Financial literacy education; 4. Services that provide labor market and employment information about in-demand industry sectors or occupations available in local area, such as career awareness, career counseling, and career exploration services; and 5. Activities that help youth prepare for and transition to postsecondary education and training.
10.	Comprehensive guidance and counseling.	Individualized counseling to a participant. This includes drug and alcohol abuse counseling, mental health counseling, and referral to partner programs, as appropriate.
11.	Financial literacy education	 This program element may include the following actives: 1. Support the ability to create budgets, open checking and savings accounts at banks, and make informed financial decisions 2. Learn how to effectively manage spending, credit, and debt, including student loans, consumer credit, and credit cards 3. Learn the significance of credit reports and credit scores 4. Understand, evaluate, and compare financial products, services, and opportunities 5. Learn about identity theft, ways to protect from identity theft, and how to resolves cases of identity theft. 6. Address the financial literacy needs of non-English speakers 7. Address the financial literacy needs of youth with disabilities 8. Learn financial education that is age appropriate, timely, and provides opportunities to put lessons into practice 9. Implement other approaches to help participant gain knowledge, skills, and confidence to make informed financial decisions.

12.	Entrepreneurial skills training	Program elements provides the basics of starting and operating a small business. Such training must develop the skills associated with entrepreneurship.
13.	Services that provide labor market and employment information	Services that provide labor market and employment information about in-demand industry sectors or occupations available in the local area, such as career awareness, career counseling, and career exploration. The tool can be used to help youth make appropriate decisions about education and careers. It is important for youth providers to share and discuss state and local LMI with youth participants.
14.	Post-secondary preparation and transition activities	Activities that help youth prepare and transition to postsecondary education and training. Postsecondary preparation and transition activities and services prepare ISY and OSY for advancement to postsecondary education after attaining a high school diploma or its recognized equivalent.